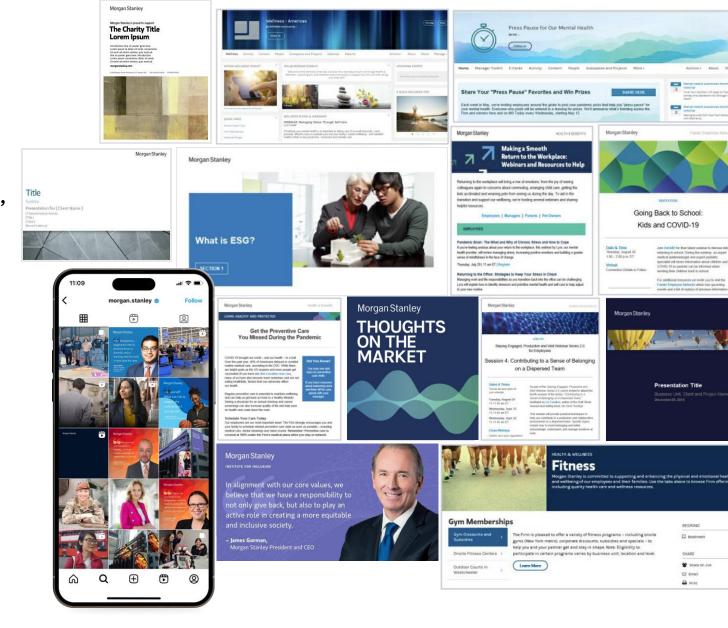


The Opportunity

We have an opportunity to **build an accessible, consistent, clear, and recognizable visual identity system** that delivers on our business and brand strategy.

Our objective is to establish a modern and cohesive look and feel globally across all channels, enhancing brand equity and recognition through our logo, color palette, iconography, typography, and imagery.



Project Phases

We've divided the work into four core phases:

MASTERBRAND FOUNDATIONAL TEMPLATES IMPLEMENTATION EXPRESSION ELEMENTS logo color palette social templates employee and photography email templates typography client testing typescaling powerpoint digital applications motion templates and platform audit guidelines ui libraries implementation print ads iconography roadmap brochures and resource sheets events

To Start

In Progress

Approved

Process

Over 120 internal assets and systems reviewed, and a range of direct competitors and industry leaders audited.

AGENCIES ENGAGED	INTERNAL ASSETS REVIEWED	EXTERNAL AUDITS CONDUCTED	
The Creative Studio	Color Guidelines and Palette	Direct	
Lippincott	Photography Guidelines and Image Library	Goldman Sachs Citi J.P. Morgan Chase Barclays	
Pentagram	Typography Audit of		
Colophon Foundry Color Consultant	MS.com, MSToday, 3DR, Email, PowerPoint, and Print System		
		Credit Suisse	
		Charles Schwab	
	Social Templates	Deutsche Bank	
		Inspirational	
		IBM	
		Firefox	
		Spotify	
		Squarespace	
		Apple	

Our Strategy



We come together to solve complex problems—we try to deliver the full firm to clients. We have a compounding effect of our intellectual property—it's the sum of the parts.

MANDELL CRAWLEY
Chief Human Resources Officer

Our Brand Strategy

Our brand strategy reflects our business strategy: working together to deliver the full Firm to our clients and communities.

ENTERPRISE BRAND PLATFORM

Purpose The role we Seek to play in the world	The Collaborative Advantage To collectively create and capture untapped opportunity		
Commitments What we deliver	Service with Integration perspective with impart		Access to new paths
Personality How we feel	Passionate doer Our look and feel shows	Our tone sounds	We act with
	Focus Agility	Insightful Motivating	Grit Integrity
Values What we believe in		Lead with Commit to exceptional ideas & inclusio	

Our Design Philosophy

Our design system supports our ambition to be a more modern and engaging brand and is inspired by our business strategy, brand positioning and core values.

BUILDING A RECOGNIZABLE LOOK

Ownable foundational elements give us a distinct, recognizable brand identity across every channel and touchpoint.

REINFORCING OUR FIRMWIDE VALUES

Delivering a global system that is focused, insightful and purposeful is reflective of our values and calibrated to the evolving world around us.

CREATING CONNECTIVITY AND CONSISTENCY

Leveraging this system and its assets across our businesses creates a connective and collaborative thread.

Our Design Principles

We're creating a global visual design system to match our ambition to be a more modern and innovative brand that features a bold, open, and engaging brand language.



ACCESSIBLE

Providing clear and compliant design assets that support our dedication to accessibility - especially within digital environments.



SCALABLE

Establishing a consistent digital design approach that allows us to foster cohesion at scale across our organization and collateral.



TRANSPARENT

Building our design system to reflect our brand strategy and business strategy by applying our brand values and mission across our assets.



SIMPLE

Creating an easy to apply and self-serve system for our employees to reinforce the consistency of our design system.

Benefits of a Design System

Building a clear and consistent design system allows teams to centralize and reuse design.

It allows employees increased efficiency with systems in place that prevent building from scratch continually.

34%

reduction in design and dev time

Efficiency

Streamlined design processes save time. Users with access to a design system completed their objective 34% faster than without one. (source: Figma)

Up to 88%

increase in cross-team collaboration

Collaboration

Design systems foster collaboration between creative, development, and product teams. InVision reported an 88% increase in cross-team collaboration. (source: InVision) Up to 50%

reduction in design and dev expenses

Cost Savings

By reusing components and patterns, companies reduce development and maintenance costs. (source: Salesforce)

25-30%

increase in brand recognition

Brand Recognition

A design system ensures that all products and interfaces maintain a consistence look and feel. (source: Lucidpress)

Our Global Design System

Logo

From



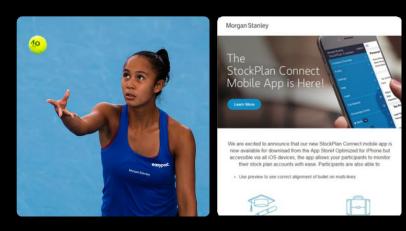
Drawn without digital in mind

and does not perform well at smaller sizes on screen or on mobile

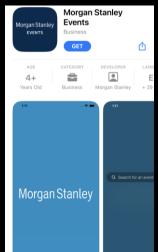
ADA compliance risk

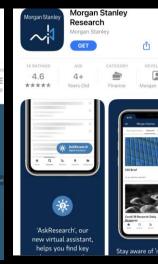
due to its weight and usage in digital experiences

Morgan Stanley









Logo

To



A bolder presence

that expresses confidence and leadership in the market

Increased legibility

across digital and print applications

Morgan Stanley

From



Gloriola is not proprietary

and can be used by anyone

Multiple fonts, inconsistent usage

across print, digital, social. and campaigns

Requires licensing multiple fonts

and dependent on type industry acquisition, which can change costs overnight

PRINT SYSTEM

MS Gloriola II Std Light ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopgrstuvwxyz 1234658790!@#\$%^*

MS Gloriola II Std Regular ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopgrstuvwxyz 1234658790!@#\$%^*

MS Gloriola II Std Semibold **ABCDEFGHIJKLMNOPQRSTUVWXYZ** abcdefghijklmnopqrstuvwxyz 1234658790!@#\$%^*

Arial **ABCDEFGHIJKLMNOPQRSTUVWXYZ** abcdefghijklmnopqrstuvwxyz 1234658790!@#\$%^*

Garamond ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234658790! @#\$%^*

DIGITAL

MS Gloriola II Std Light ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopgrstuvwxyz 1234658790!@#\$%^*

MS Gloriola II Std Regular ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopgrstuvwxyz 1234658790!@#\$%^*

MS Gloriola II Std Semibold **ABCDEFGHIJKLMNOPQRSTUVWXYZ** abcdefghijklmnopqrstuvwxyz 1234658790!@#\$%^*

Karla **ABCDEFGHIJKLMNOPQRSTUVWXYZ** abcdefghijklmnopgrstuvwxyz 1234658790!@#\$%^*

Arial **ABCDEFGHIJKLMNOPQRSTUVWXYZ** abcdefghijklmnopqrstuvwxyz 1234658790!@#\$%^*

CAMPAIGN USAGE

DIN CONDENSED ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234658790!@#\$%^*

BUSINESS DESCRIPTORS (LEGACY)

News Gothic ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234658790!@#\$%^*

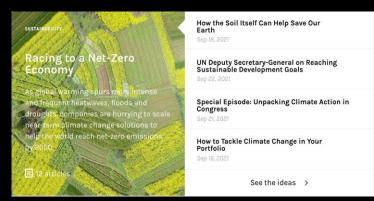
From



Inconsistent type styles used throughout experiences

Lack of consistent ADA compliance

making text illegible in certain scenarios













To



Streamline

to create less variation

Create guidelines

for digital uses such as links, buttons, forms, disclaimers, etc. Tokenize type styles and create Dev classes

Ensure type

uses colors consistent with brand standards across breakpoints and platforms

PRINT SYSTEM

Morgan Stanley Sans light ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234658790!@#\$%^*

Morgan Stanley Sans Regular ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234658790!@#\$%^*

Morgan Stanley Sans Medium **ABCDEFGHIJKLMNOPQRSTUVWXYZ** abcdefghijklmnopqrstuvwxyz 1234658790!@#\$%^*

Morgan Stanley Sans Bold ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234658790!@#\$%^*

Arial ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234658790!@#\$%^*

DIGITAL

Morgan Stanley Sans light **ABCDEFGHIJKLMNOPQRSTUVWXYZ** abcdefghijklmnopqrstuvwxyz 1234658790!@#\$%^*

Morgan Stanley Sans Regular **ABCDEFGHIJKLMNOPQRSTUVWXYZ** abcdefghijklmnopgrstuvwxyz 1234658790!@#\$%^*

Morgan Stanley Sans Medium **ABCDEFGHIJKLMNOPQRSTUVWXYZ** abcdefghijklmnopqrstuvwxyz 1234658790!@#\$%^*

Morgan Stanley Sans Bold ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234658790!@#\$%^*

Source Sans ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234658790!@#\$%^*

To



Guidelines for type compliance

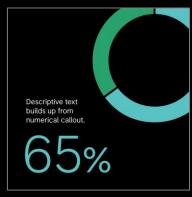
to ensure legibility

Unified type scales

across all platforms for bespoke application

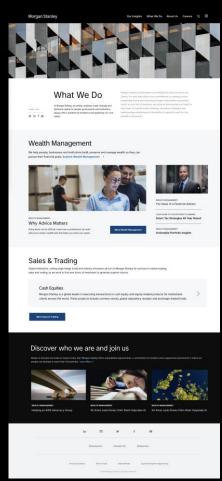






A medium head 2 title style shown.





Morgan Stanley Sans

Our custom-drawn font is unique to us

so that we build equity in our brand

Complements our iconic word mark

to create visual continuity and recognition

USD \$400K cost savings (every 5 years)

by creating a custom font vs. licensing a font from Monotype

Special characteristics inspired by the Morgan Stanley Logo.

Morgan Stanley



Morgan Stanley Sans Regular ABCDEFGHIJKLMNOPQRSTUVWXYZ

abcdefghijklmnopqrstuvwxyz

1234658790!@#\$%^*

*Arial is to be used as a backup font. Source Sans is to be used with applications with data heavy information.

From



Not ownable

and closely relates to how our competitors use multiple shades of core blue

Need Based

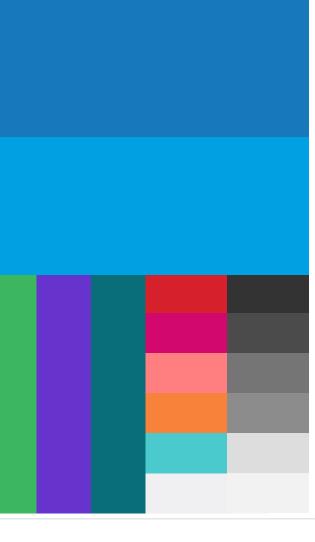
palette and adjustments created on an as-needed basis

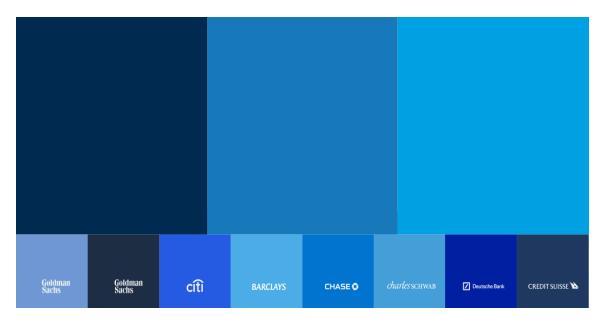
Fixed

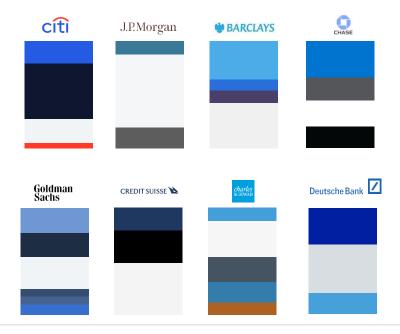
based on fixed values which narrow their usage

Broad

range of colors that don't have a strong POV







From



No dark mode considerations or adaptability

Lack of functional colors

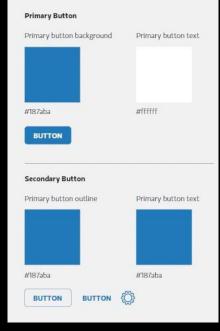
across platforms beyond links

Varied usage of brand palette

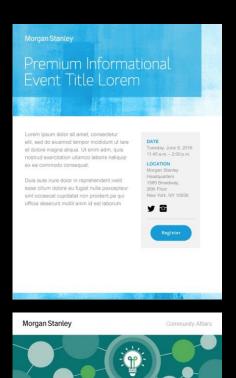
creating inconsistency and a lack of brand equity













The Strategy Challenge is Morgan Stanley's signature initiative to give back to the community through pro bono service. Now entering its fifteenth year, this annual program is a unique opportunity for a nonprofit to tackle a key strategic issue by tapping into the skills of our employees during a ten-week consulting project. Accepted organizations will:

- . Engage with a team of select Morgan Stanley employees through the tenweek program.
- Receive pro bono strategic advice on a mission-critical challenge. Network with and gain exposure to other nonprofits.
- Receive a grant ranging from \$5,000 to \$25,000 to help facilitate the implementation of the Morgan Stanley team's recommendation.

Forward this CRC-approved email from your Morgan Stanley email address to a 501(c)(3) public charity in the New York metro area.

- Click here to access the application, which includes detailed program
- Be sure to review the program details, including eligibility and selection

То



Create and trademark an ownable

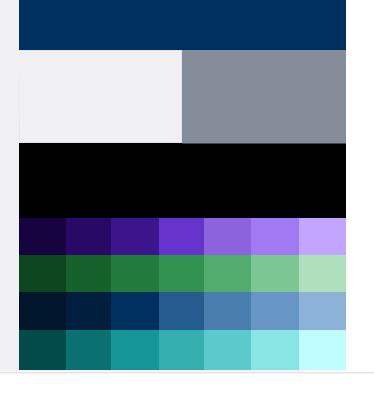
blue that is uniquely Morgan Stanley

Reintroduce black

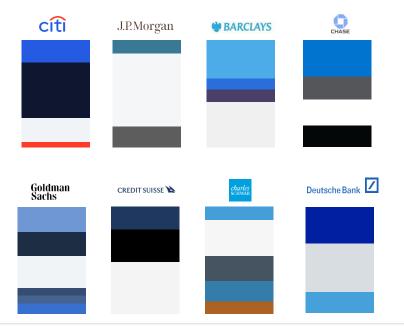
as an intelligent differentiator

Flexible color ramps

accounts for multiple use cases and differentiation







To



Build for accessibility

by providing guidelines and rules surrounding ADA compliance

Create functional colors

and adapt for dark mode

Craft a philosophy and guidance

on color usage across platforms









Did you know? During the Annual Appeal, donations to the Morgan Stanley Foundation are eligible for a 100 percent match. Donations to other nonprofits are eligible for a 25 percent match.

Type annualappeal in your browser to give today.

© 2023 Morgan Stanley, CRC 5947771 11/2023



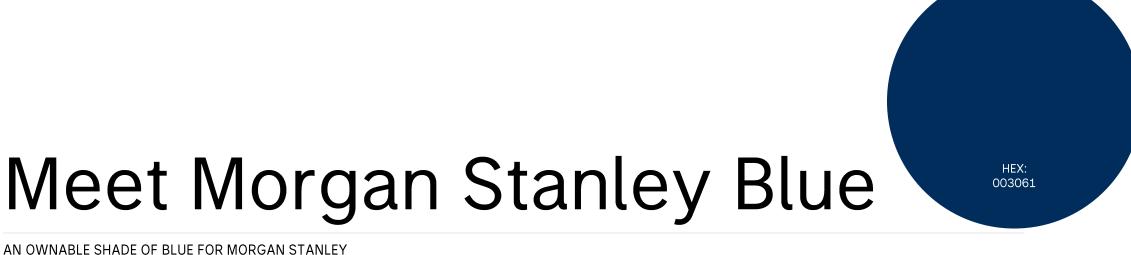


66

Lead 2 text builds down. It should be concise and not exceed three lines.

FIRST NAME LAST Professional Title

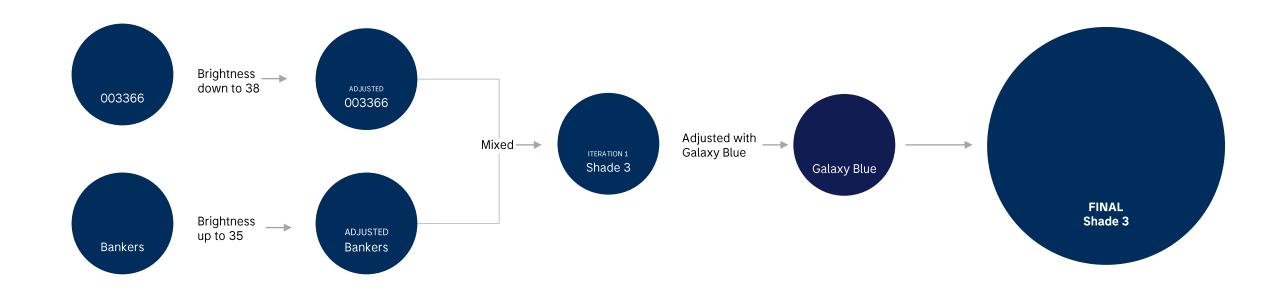




- Takes cues from the Firm's legacy and honors the heritage of the category
- Customized to be more modern and digital friendly - a reflection of the future of our brand
- Custom-made to be uniquely Morgan Stanley that no other brand can match

Past & Present + Future = Morgan Stanley Blue

We experimented with hues, brightness, and saturation to create a shade that is uniquely Morgan Stanley.

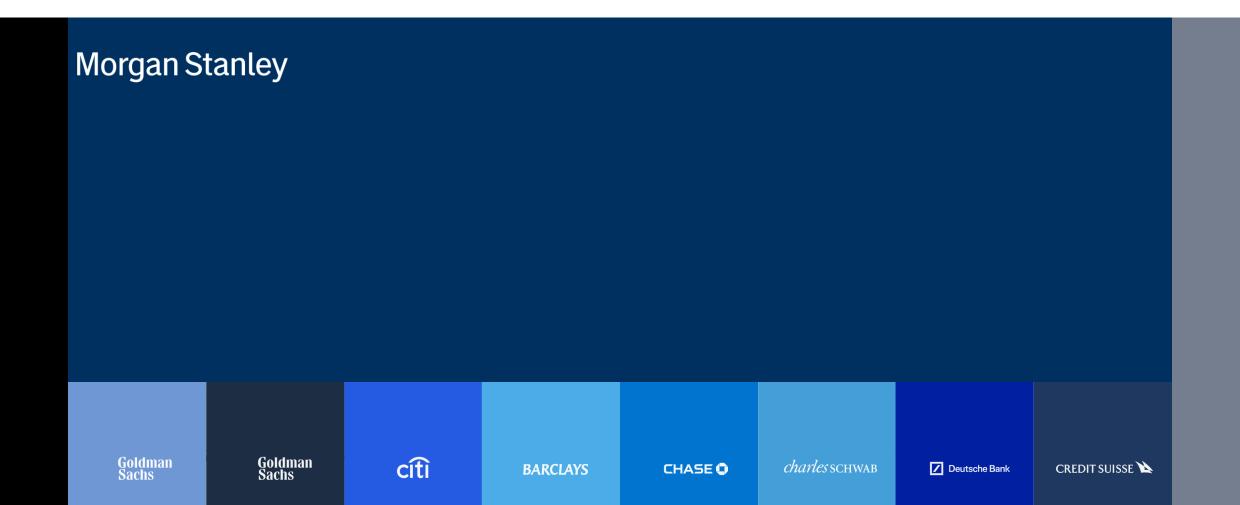


- Adjusted the brightness of both the 003366 legacy blue and the Banker's Blue to achieve a shade of blue that is more digital friendly.
- Mixed the adjusted 003366 and Banker's creating a unique shade.
- 3 Mixed the resulting Shade 3 and Galaxy Blue, bringing a modern and futuristic aspect to the new blue shade.

4 Resulting in a unique shade of blue by adjusting all previous shades and creating a bespoke recipe tailored for us.

Morgan Stanley Blue

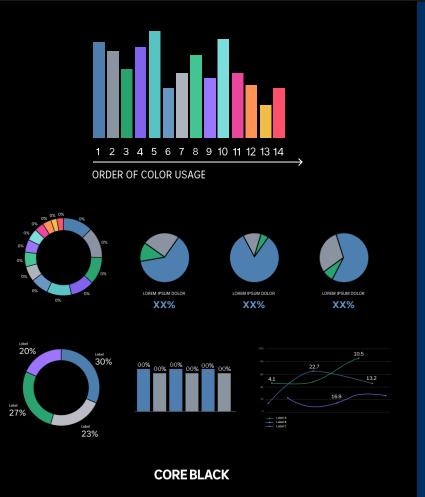
When compared with the rest of the financial vertical, Morgan Stanley Blue is distinctive, rich, elegant, yet bright enough for digital applications. It stands out from the competition, while maintaining consistency and brand recognition.

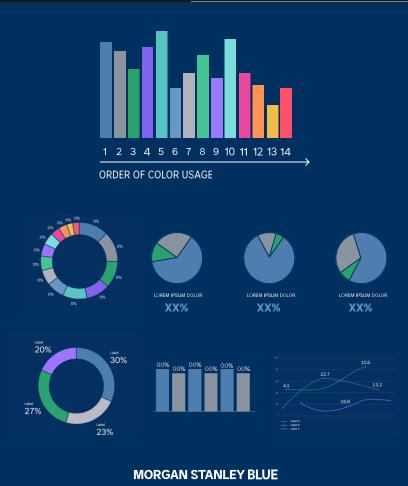


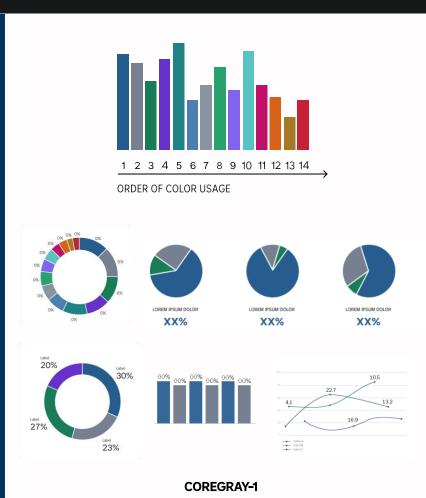
Charting

To assure that we retain the equity of our core Morgan Stanley palette, the first 10 colors are ramps of blue, gray, jade and purple. Warm colors are used for additional 4 data points and then the core palette repeats if needed.

Note: Separate AA compliant color ramps for each color are used on black/blue or white backgrounds







Photography

From



A lack of specific photo attributes that make imagery feel on brand

Extensive brand image library with a heavy use of stock that varies in quality

A lack of proprietary imagery that is exclusively Morgan Stanley



Photography

То



Align our style of photography

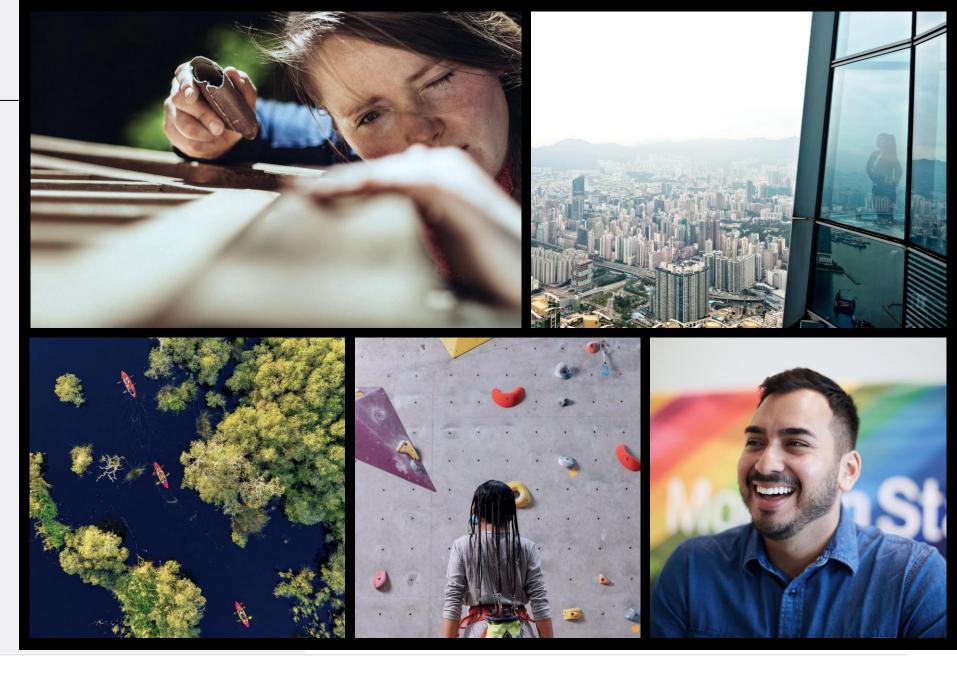
with a clear point of view for a cohesive look and feel

Streamline to a smaller curated library

increasing the number of owned images and elevated stock

Optimizing image categories

to be more searchable and accessible for the future AEM Enterprise DAM



Photography Unique Attributes

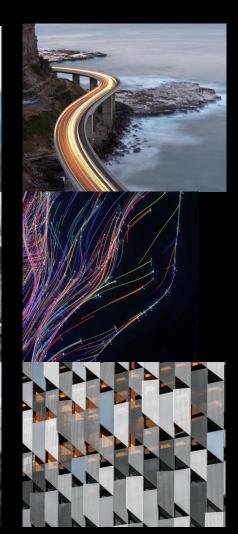
- 1. Genuine environments
- 2. Real people with natural expressions
- 3. Narrative qualities
- 4. A sense of energy
- 5. Real-world diversity
- 6. Rich color and emotion
- 7. Dynamic compositions













45%

Since 2017, lorem ipsum dolor sit amet, consectetur adipiscing elit nullam vestibulum hendrerit sem congue

Morgan Stanley

Lead 2 text builds down. It should be concise and not exceed three lines.

FIRST NAME LAST

43% I

35%

18%

Lead 1 text builds up from bottom margin. It should be concise.

What We Do

 At Morgan Stanley, we advise, originate, trade, manage and distribute capital for people, governments and institutions, always with a standard of excellence and guided by our core

Morgan Stanley is dedicated to providing first-class service to our clients, in a way that reflects our commitment to creating a more sustainable future and fostering stronger communities around the world. In each line of business, we strive to demonstrate our belief in the power of transformative thinking, innovative strategies and leading-edge solutionsand in the ability of capital to work for the benefit of all society.



