

# CALEIDO PROJECT

Presented by: Anthony Famularo, Connor Hatt, Ivanna Saldarriaga, Jan Neuendorf, Marija Sparre, Matias Barreiro, Miriam Paradell, Piem Reza, Trinity Milagro, Yüksel Atakan Göksel,





## **OVERVIEW**

01

About Us

02

Strategy

03

Quality Management

04

Transformation
Process

05

Costs

06

Revenues and Savings





## ABOUT US



#### PROJECT SCOPE

Enhance customer satisfaction and operational efficiency in the Caleido restaurant zone by aligning demand with capacity, optimizing staff schedules, and implementing targeted solutions for diverse clientele through advanced technologies and predictive analytics, overcoming obstacles to successful implementation.



#### **DIVISION OF RESTAURANTS**

- Fast Food (Five Guys): focusing on strategies to handle rapid service and high turnover rates effectively.
- Cafés (Starbucks): manageing fluctuating demand throughout the day
- Restaurants (Honest Greens, La Maquina): adapt to varying customer volumes, quality and service standards



## STRATEGY

BEHAVIOURS

FLUCTATIONS

EFFICIENCY

CUSTOMER TYPE

SCHEDULIN

RESOURCE ALLOCATION

SEGMENTATION

DATA
PREFERENCES

PEAK TIMES

DEMAND

WAIT TIMES

MANAGEMENT

FORECASTING

PLANNING

REVENUE

ESTIMATIONS

FOOT TRAFFIC

## STRATEGY: OPERATIONAL MILESTONES



Differentiation from Competitors



Captivating and friendly UI



**Al Driven Recommendations** 



Secure Data Sharing Protocols

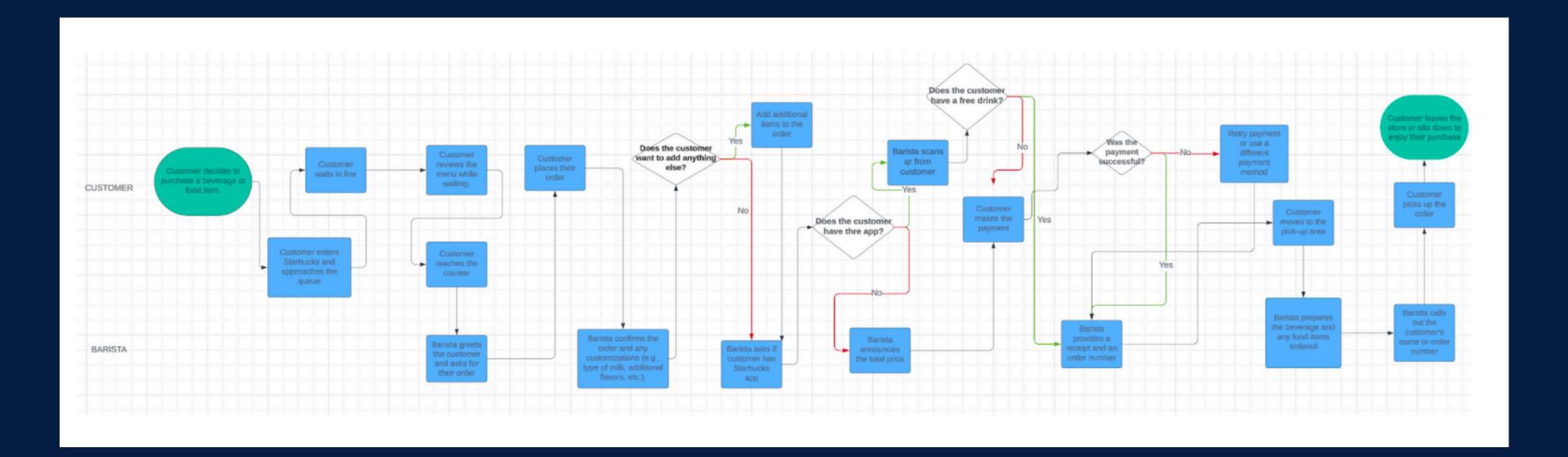


Feedback Adaption & Continuous Improvement

## PROCESS MAP

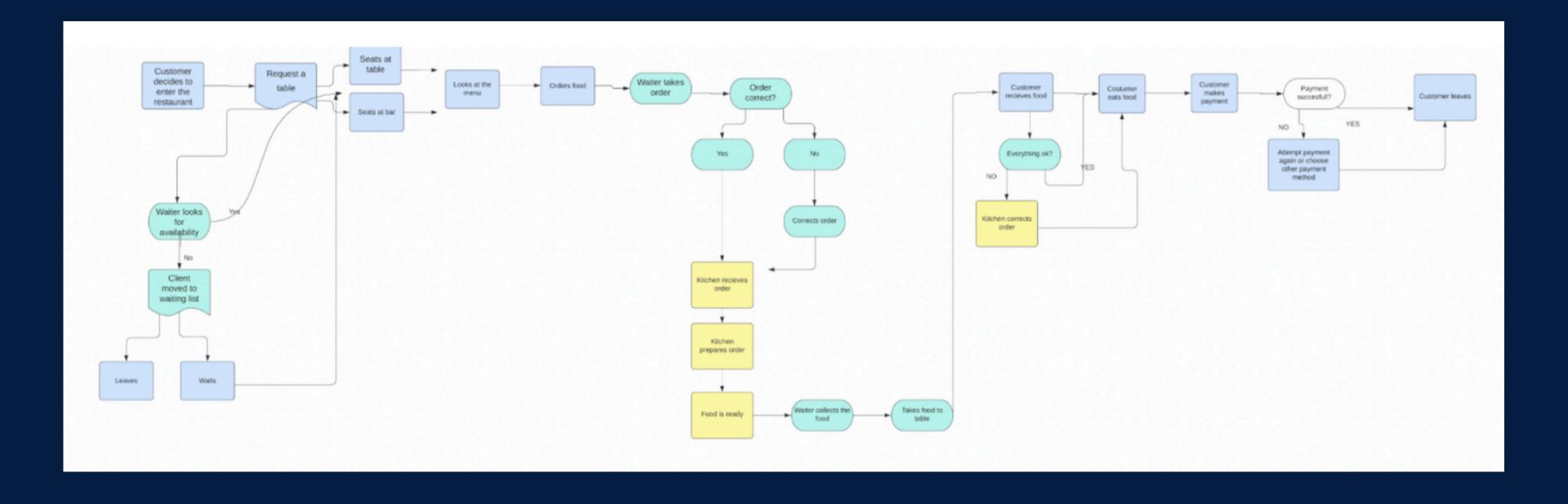
### Starbucks





## PROCESS MAP La Máquina

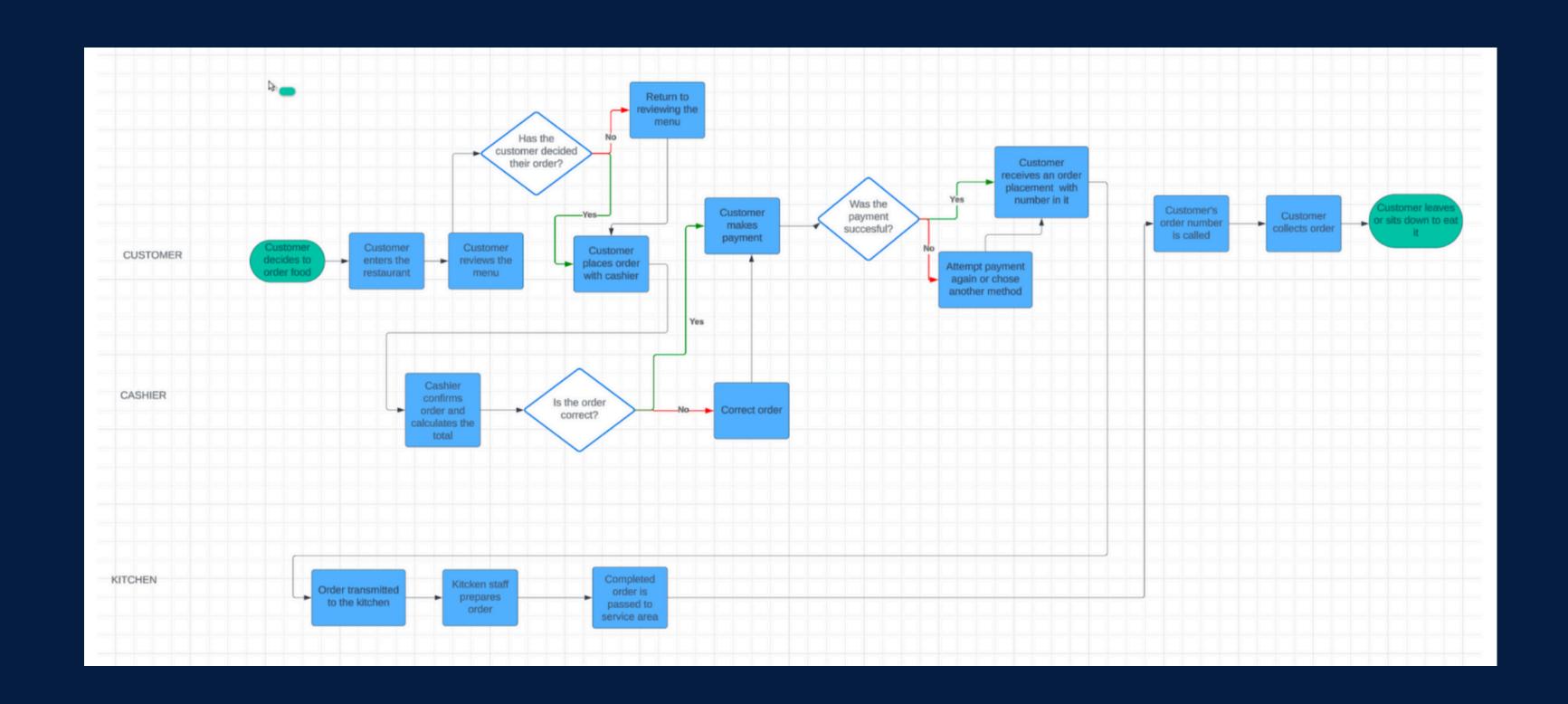




## PROCESS MAP

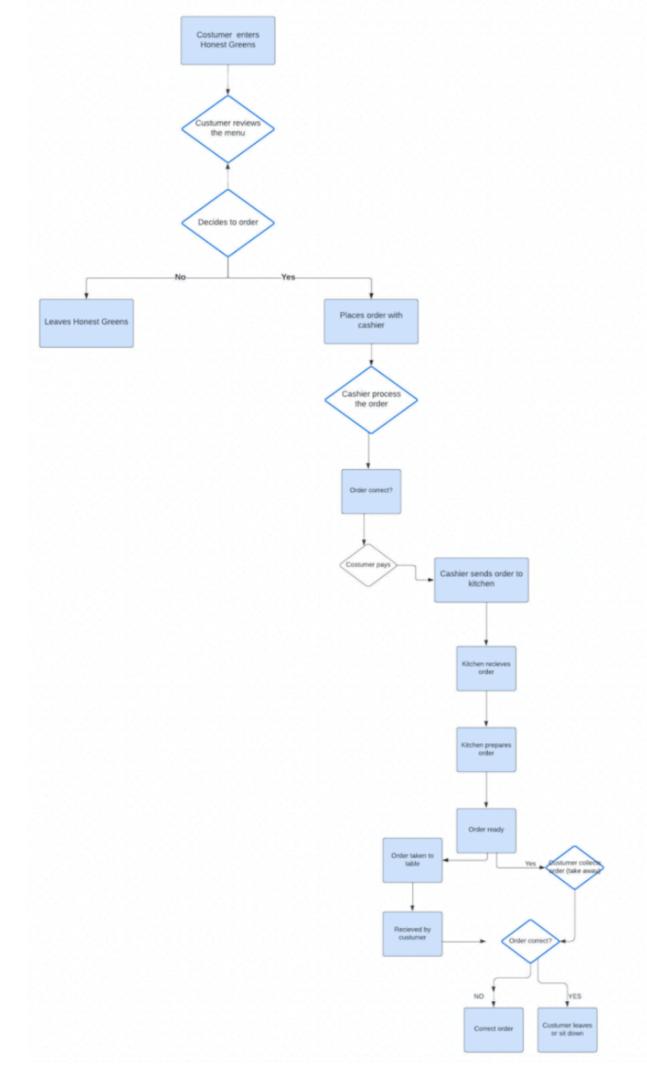
## Five Guys





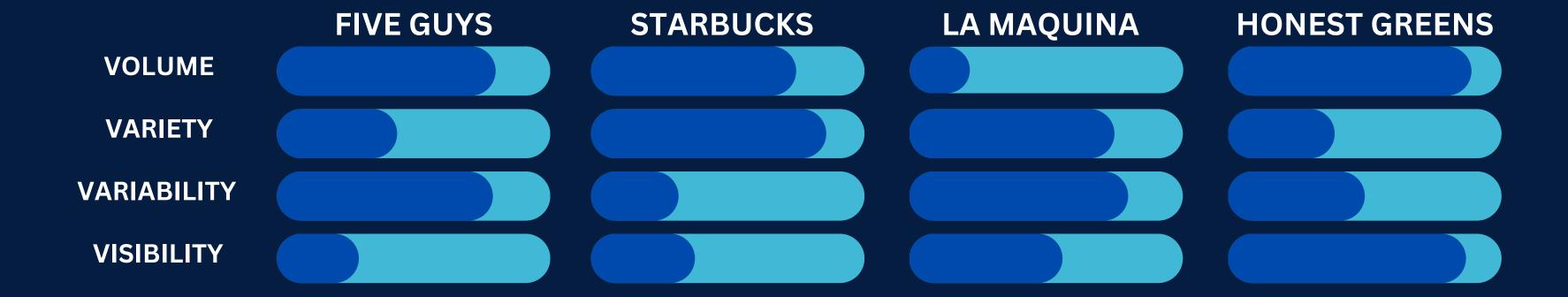
## PROCESS MAP

honest greens



## QUALITY MANAGEMENT

4 V'S ANALYSIS



### QUALITY MANAGEMENT

QUALITY AND METRICS

FIVE GUYS	STARBUCKS	HONEST GREENS	LA MAQUINA
<ul> <li>Consistency</li> <li>Speed &amp; Efficiency</li> <li>Accuracy</li> <li>Customer Satisfaction</li> </ul>	<ul> <li>Consistency</li> <li>Speed &amp; Efficiency</li> <li>Customization</li> <li>Ambience &amp; Atmosphere</li> </ul>	<ul> <li>Food Preparation &amp; Presentation</li> <li>Customer feedback &amp; Engagement</li> <li>Ordering &amp; Payment efficiency</li> <li>Menu transparency &amp; ingredient quality</li> </ul>	<ul> <li>Ambiance &amp; Service</li> <li>Food quality &amp; presentation</li> <li>Menu variety &amp; Flexibility</li> <li>Ambience &amp; Service</li> </ul>

DIFFICULTIES IN QUALITY MANAGEMENT

#### **Five Guys**

- Capacity Management
- Service Timing
- Demand Forecasting
- Customer Feedback

#### Starbucks

- Staffinf during Peaks
- Customer Policy Impacts
- Order Coordination

#### La Maquina

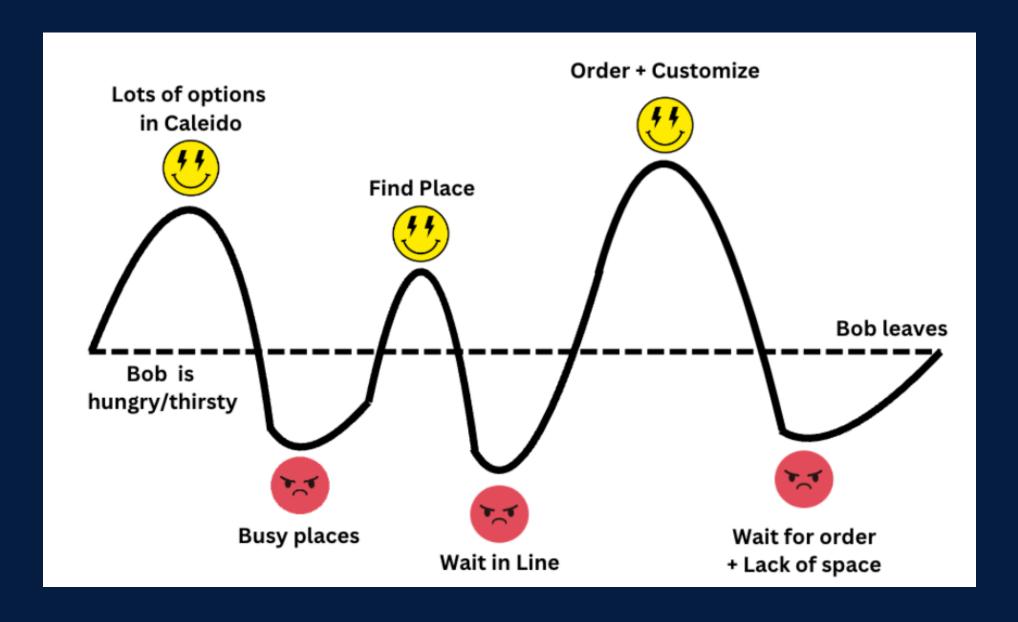
- Seating Efficiency
- Customer Wait Times
- Menu Adaptation

#### **Honest Greens**

- Capacity and Flow Management
- Service Timing & Quality
- Feedback Utilization



# AS IS: CUSTOMER JOURNEY Fellow Student Bob

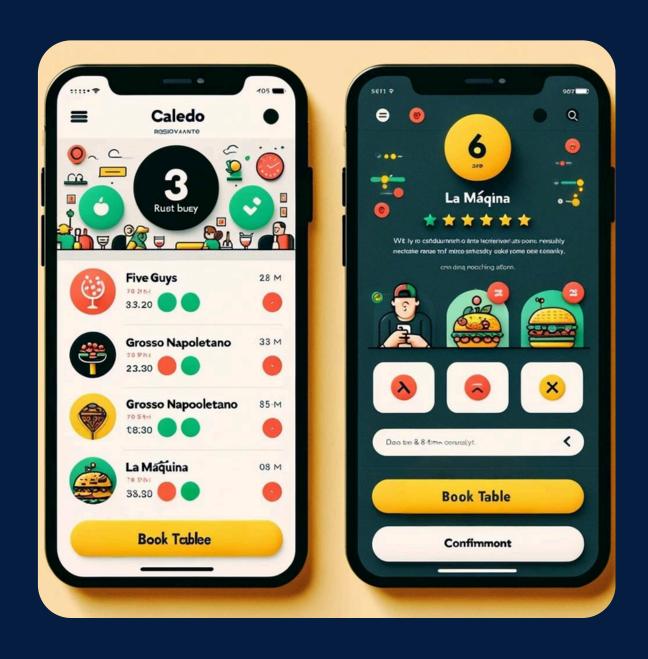






## COMPLEX SOLUTION

### CALEIDO APP



#### Improvements:

- Operational efficiency
- Customer satisfaction
- Management of table turnover

#### **Core features:**

- Real-Time Table Monitoring and Management
- Smart Reservation and Queuing System
- Demand Forecasting and Staff Scheduling
- Customer Flow Management
- Feedback Collection and Analysis
- Personalized Experience and Loyalty Program
- Operational Dashboards for Management

## IMPLEMENTATION STRATEGY

Employ an agile development approach, releasing features incrementally & refining them based on user feedback & operational insights

Provide comprehensive training for staff and ongoing support to ensure successful implementation and use of the app

Pilot Phase

Iterative
Developments

Stakeholder
Engagement

**Training &** 

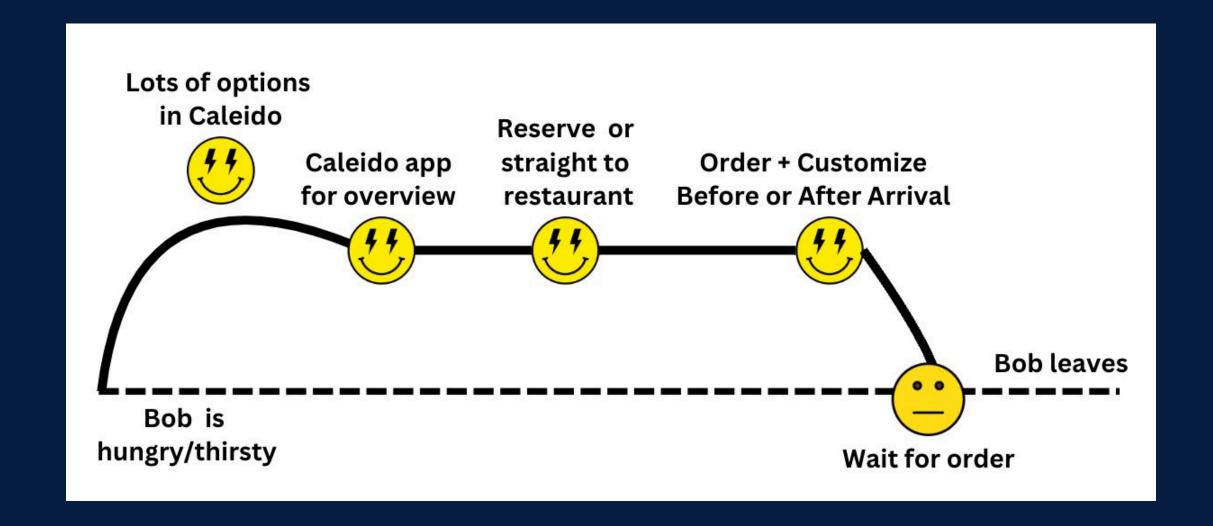
Support

Begin at one of the restaurants, such as La Maquina, to refine the app's features based on realworld use and feedback

Involve restaurant staff, management, and customers in the development process to ensure the app meets the needs of all stakeholders

## TO BE: CUSTOMER JOURNEY

### Fellow Student Bob





### La Maquina



- Total Costs
  - One-Time Costs: 16,150
  - Recurring Costs: 1,500/month
- Major Costs (One-Time Costs)
  - Virtual Queue (9,2%)
  - Service Channel Coordination (21,6%)
  - Order System Management (43,3%)
- Major Costs (Recurring Costs)
  - Virtual Queue (13,3%)
  - Order System Management (26,6%)

Category	Description	One-Time Costs	<b>Recurring Costs</b>
Seating Optimization Tools	Implementing advanced features on platforms like OpenTable	€700	€200/month
Virtual Queue	Setup of a virtual queue App for customer waiting times	€1,500	€300/month
Service Channel Coordination	Setting up different areas for in-house and to-go orders	€3,500	-
Order Management System Integration	Setting up a software with a holistic approach for in-house, online, and phone orders	€7,000	€400/month
Meal Planning	Data analytics for menu adaptation and seasonal trends	€750	€300/month
Staff Training and Coordination	Training sessions based on new technological tools	€1,500	€100/month
Customer Feedback Systems	Integrated feedback system and data analytics tool	€1,200	€200/month
Total		€16,150	€1,500/month

Honest Greens

honest greens

Total Costs

One-Time Costs: 10,900

Recurring Costs: 900/month

- Major Costs (One-Time Costs)
  - Advanced Capacity Management Tools (36.7%)
  - Preparation and Order Efficiency (32.1%)
- Major Costs (Recurring Costs)
  - Advanced Capacity Management Tools (50%)
  - Feedback-Driven Improvements (22.2%)

Category	Description	One-Time Costs	Recurring Costs
Advanced Capacity Management Tools	Dynamic reservation and capacity management system	€3,500	€450/month
Preparation and Ordering Efficiency	Kitchen Display Systems (KDS) and Menu creation	€4,000	€150/month
Staff Coordination and Training	Training sessions based on new technological tools	€1,500	€100/month
Feedback-Driven Improvements	Integrated feedback system and data analytics tool	€1,200	€200/month
Operational Flexibility	Forecasting planning tools and seating adjustments	€700	-
Total		€10,900	€900

### Starbucks



- Total Costs
  - o One-Time Costs: 18,000
  - Recurring Costs: 1,260/month
- Major Costs (One-Time Costs)
  - Pos System Integration (27,7%)
  - Staff Training (11,1%)
  - Meal Planning (16,6%)
  - Inventory Management (19,4%)
- Major Costs (Recurring Costs)
  - Pos System Integration (27.7%)
  - Meal Planning (15,8%)

Category	Description	One-Time Costs	Recurring Costs
Pos System Integration	Upgrading POS systems for efficient order processing and sales tracking.	€5,000	€350/month
Staff Training	Training for order takers, baristas, and support staff.	€2,000	€150/month
Meal Planning	Analytics for menu optimization and management of high-demand items.	€3,000	€200/month
Seating & Space Management	Implementing seating optimization and customer flow software like OpenTable.	€1,700	€130/month
Inventory Management	Systems for predictive inventory analytics based on customer flow and historical data.	€3,500	€220/month
Order Efficiency	Strategies and tools for prioritizing in- house and to-go orders.	€1,800	€130/month
Customer Feedback Systems	Systems to gather feedback via digital surveys and social media.	€1,000	€80/month
Total		€18,000	€1260/month

Five Guys



- Total Costs
  - One-Time Costs: 20,200
  - Recurring Costs: 1,500/month
- Major Costs (One-Time Costs)
  - Pos System Integration (34.7%)
  - Meal Preparation (14.9%)
  - Order Efficiency (14.9%)
- Major Costs (Recurring Costs)
  - Pos System Integration (26.7%)
  - Order Efficiency (16.7%)

Category	Description	One-Time Costs	Recurring Costs
Pos System Integration	Implementing advanced POS systems for order management and sales tracking.	€7,000	€400/month
Staff Training	Station-based training for employees for the grill, assembly line, etc.	€1,500	€100/month
Meal Preparation	Cook-to-order strategy with a baseline prepared based on sales data.	€3,000	€200/month
Seating & Space Management	Observation and technology for tracking customer flow and seating efficiency.	€2,000	€150/month
Inventory Management	Responsive inventory levels aligned with real-time demand predictions.	€2,500	€300/month
Order Efficiency	Use of screens to manage orders and station-based strategies for efficient processing.	€3,000	€250/month
Customer Feedback Systems	Setting up digital surveys and social media monitoring for customer feedback.	€1,200	€100/month
Total		€20,200	€1500/month



#### REVENUES AND COST SAVINGS

#### Revenues

- Average Revenue Increase: Around 10-14%
  - Through enhanced customer throughput, improved table turnover, better customer retention, and efficient customer flow management across various restaurant models including Five Guys, La Maquina, Starbucks, Honest Greens, and Caleido App integration.

#### **Major Cost Savings**

- Labor Costs: An average reduction of 6-12%
  - Through better staff scheduling, labor management, and improved operational efficiency.
- Food and Operational Expenses: Approximately 6-9% savings
  - By minimizing food waste, improving kitchen operations, and optimizing order and inventory management.

#### Minor Cost Savings

- Utility Costs: An average reduction of 2-3%
  - Through enhanced energy efficiency and layout optimization.
- Administrative Costs: May decrease by about 3-5%
  - Due to digital integration and improved process efficiency.

## TRANSFORMING DINING IN CALEIDO: CONCLUSION

Challenges Identified: Inconsistent customer flows, service quality & seating efficiency, and inadequate demand forecasting

## Tech & Training Solutions

- Technology integration for real-time insights
- Enhanced staff training and flexibility
- Demand-driven operational adjustments

#### **Actionable Steps**

- Utilizing dynamic booking systems
- Leveraging AI for demand prediction
- Optimizing space utilization to streamline operations.

#### **Expected Outcomes**

- Reduced wait times, improved customer satisfaction
- Consistent food and service quality
- Operational efficiency and sustainable growth

**Looking Ahead:** Commitment to innovation and quality management sets Caleido on a path to becoming a benchmark in the dining industry, promising an unmatched dining experience.